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Dear Graduands

### **HEARTIEST CONGRATULATIONS ON YOUR CONVOCATION**

It is with great pride and joy that I, on behalf of the Universiti Utara Malaysia (UUM) community, take this opportunity to convey our heartiest congratulations to you on your success in completing your studies. It is immensely gratifying to note that you will be graduating in the **36<sup>th</sup> Convocation Ceremony**, which is scheduled to take place from **19 to 23 November 2023**, at the **Mu'adzam Shah Hall, UUM Sintok, Kedah**.

Your achievement clearly indicates the earnest efforts you invested in fulfilling your aspirations, as well as those of your parents and loved ones. I am certain that this achievement will open a new and exciting chapter in your life and lead you to further success. I fervently hope that, as a graduate of UUM, you will continue to uphold the good name of your alma mater in the eyes of the world and do your utmost to enhance the image of UUM as the Eminent Management University.

Kindly browse our website at <http://hea.uum.edu.my> for further information about the convocation ceremony. You are also required to download the UUM Convo mobile app in order to confirm your attendance. This app is free to download from the Google Play Store and the Apple App Store beginning **8<sup>th</sup> October 2023**.

In closing, I pray that you will continue to pursue excellence and success in your respective fields of endeavour. I am confident that you will succeed spectacularly if you persevere in your efforts to attain your cherished goals.

I look forward to seeing you at the **36<sup>th</sup> UUM Convocation Ceremony**.

**"KNOWLEDGE VIRTUE SERVICE"**

Yours sincerely

**PROFESSOR DR MOHD FO'AD SAKDAN**  
Vice-Chancellor  
Universiti Utara Malaysia